

DIRECTOR RESIGNATION LETTER

The Board of Directors and Company Secretary
VLCC Healthcare Limited
Mr. Krishan Kumar

12th September 2025

Dear Directors,

I am writing to inform you of my decision to resign as a non-executive director on the board of directors of VLCC Healthcare Limited (the **Company**) and any committees of the board, as applicable, with immediate effect.

I hereby acknowledge and confirm that in connection with my directorship in the Company: (a) I have no claims against the Company; and (b) there are no outstanding dues owed or due to me from the Company.

Nothing herein shall affect the rights and benefits of the indemnity granted by the Company in favour of me as a member of the board of directors of the Company, pursuant to the Company's Memorandum and Articles of Association (as amended from time to time). In addition to the foregoing, I would be grateful if you could provide me with a copy of the latest Directors & Offices Insurance Policy for my retention.

Please ensure that all appropriate disclosures, amendments and filings to the corporate and public records of the Company (and its affiliated companies) are made to reflect these matters within applicable timeframes.

I would like to thank you very much for the opportunity to serve on the Board of the Company. It has been a great privilege to serve on the Board alongside my esteemed colleagues. I remain confident in the Company's continued success under its capable Board and leadership.

Yours faithfully



.....
Signed by **Neeraj Bharadwaj**